

### IATI Work Plan and Budget for 2022 (Financial Year 9)

This document prepared by the IATI Secretariat for the 2021 Members' Assembly presents a high-level version of the 2022 workplan and budget as approved by the IATI Governing Board. The workplan and budget were prepared and finalised based on the guidance from the IATI Governing Board, and take into account the findings of two strategic papers developed by UNDP and DI as an input into the November 2021 Board meeting.

**Key features are the following:** 1. The work plan was developed using a **results-based approach**, with all activity areas linked to one Strategic Plan objective, and Results Framework outcome and output. 2. Activities are grouped into activity areas that each have an overall (non-personnel) budgeted amount. The personnel costs are shown separately, with an indication of planned use of staff time. This approach provides **more flexibility** in shifting resources between activities when needed to achieve the intended 2022 results; it also reduces the risk of underexpenditures. 3. The 2021 activity identification is included to **facilitate comparison** with the 2021 workplan.

Budget summary (excluding in kind personnel):

Activity areas (non-personnel costs)	\$1,688,200
Personnel costs	\$2,458,921
Management fees	\$263,793
<b>Total</b>	<b>\$4,410,914</b>

**The 2022 workplan is ambitious**, which is also reflected in an overall budget that is 24 % higher than the initially approved 2021 budget, and 32% higher than the Q4 budget revision. The high level of ambition is shared between the Secretariat and the Governing Board. During the Q4 Board meeting the Board requested the Secretariat increase the draft budget to leverage earlier investments in technical infrastructure, allow for in-person meetings, and the recruitment of an executive coordinator, in line with the 2018 IWG recommendation. The Secretariat, from its side, targets the full delivery of the 2022 workplan results; and the delivery of at least 85 % of the approved 2022 budget (compared to 70 % as an average budget realisation rate in previous years).

The budget will be discussed quarterly with the GB and adjusted if needed due to changing circumstances and/or the actual level of expenditures. The first adjustments are expected in Q1 2022, notably to account for the recommendations in relation to the Institutional Review. More detailed information can be found in the following sheets

- Sheet 1            **Results based workplan broken down to activity areas**
- Sheet 2            **Personnel budget per workstream**
- Sheet 3            **Results framework indicators** (To be further populated with 2021 results data where available, and 2022 result targets)

Results Framework Outcome	Results Framework Outputs	Activity Areas	Activities	Staff time	Budget per activity (number only)	Budget for activity area (excluding personnel)		
<b>Strategic Plan Objective 2: Promote the systematic use of IATI data by development and humanitarian actors</b> <i>2021 Workstreams 3 (Promote systematic data use) and 1 (Partner Country Support)</i>						<b>\$277,200</b>		
RF Outcome 2: IATI data is systematically used by development and humanitarian actors for decision-making	Output 2.a IATI data is regularly accessed.  Output 2.b Data literacy and capacity for data use of partner countries, publishers and CSOs is strengthened	Capacity building / literacy: Resources and direct support to all user groups to access, understand, analyse and use IATI data (3C)	Raise awareness of and engagement with IATI data across stakeholder groups -- e.g. civil society, DPs, Government, etc, through regional workshops; Staff plus consultancy (links with Regional Meetings in Outreach workstream)		\$37,200	<b>\$67,200</b>		
			Create strategy to expand awareness and use among partner country civil society.	x	N/A			
			Ensuring new data portal can be used intuitively, self-service-style; Develop any training needed to support use of new data portal, covering access, understanding the data, and how to utilize the portal's functionality		\$15,000			
			Conduct and share data analysis (e.g. comparison of commitments vs spending for particular country) to demonstrate what is possible and what challenges remain.	x	N/A			
			Develop methodology for transforming IATI data in the new data portal (for all data fields that will be transformed to enable various reports / view of the data), incorporating learning from Country Development Finance data and other data access tools. Closely linked to line 30	x	\$15,000			
			Implement strategy to bridge the gap between publisher practices and data use needs (see 2 above) through tools, standard or other solution)	x	N/A			
				Replenish Data Use Fund (3E)	See note below on general support to working groups			
				Support partner country governments to access, understand, and analyze IATI data (1C1, 1D, 1E)	Improving accessibility and capacity to understand and analyze IATI data; Continue advice, training and capacity building. Structured approach for country-level support; Build on progress with partner country engagement through dedicated in-person training with Governments		\$95,000	<b>\$210,000</b>
				TBC Training of Trainers and follow-on support for building capacity at country level		\$50,000		
				Develop strategy on AIMS integration - assess best approach to AIMS integration challenges, to include alternate solutions to integration.		\$40,000		
		Maintain, upgrade and promote use of CDFD; consider its position in the technical estate as new data portal develops		\$25,000				
<b>Strategic Plan Objective 1: Drive a significant improvement in the quality of data published to IATI</b> <i>2021 Workstream 2 (Improve the Quality of IATI Data)</i>						<b>\$81,000</b>		
RF Outcome 1: Significant improvement in the quality of data published to IATI	Output 1.a Current and new publishers meet the highest standards of data quality through improved tools and guidance.	Engage with and support new and existing publishers to help them improve data quality (2A, 2B, 2F)	Focus on a set of identified data quality issues and drive improvements through tool improvement, Standard updates, use of the Validator public API or other measures Advocate for timely publishing, e.g. to encourage near real-time data (links with outreach activities) Provide support to new and existing publishers, especially those of strategic importance. (in line with outreach activities) Support to existing publishers to improve their data	x	\$67,000	<b>\$81,000</b>		
			Build a stock of 'best practices' for different publisher types	x	N/A			
			Implement and incentivise use of the DQI		\$14,000			

Results Framework Outcome	Results Framework Outputs	Activity Areas	Activities	Staff time	Budget per activity (number only)	Budget for activity area (excluding personnel)		
			Implement feedback mechanisms across all tools (Catalpa report as reference)		\$0			
<b>Strategic Plan Objective 3: Strengthen the IATI Standard by reinvigorating its community of publishers and members</b> <i>2021 Workstream 4 (Consolidate Technical Core)</i>						<b>\$290,000</b>		
RF Outcome 1: Significant improvement in the quality of data published to IATI  RF Outcome 2: IATI data is systematically used by development and humanitarian actors for decision-making	Output 1.a Current and new publishers meet the highest standards of data quality through improved tools and guidance. Output 1.b IATI Standard strengthened to improve data quality Output 2.a IATI data is regularly accessed.	Management of integrated platform (4.A.1, 4.A.3, 4.A.5, 4D)	Continue to develop the API Gateway, Datastore, Validator, technical products and other internal tools.		\$50,000	<b>\$50,000</b>		
			Develop Datastore Graphical User Interface (GUI)	x				
			Develop 'one view' of all IATI data, i.e., ensuring IATI tools are consistent in the data they include	x				
				Management of external technical tools (4.A.2, 4.A.4)	Hosting and maintenance of the Registry, d-portal		\$65,000	<b>\$65,000</b>
				Manage development of new technical tools (4.B, 4.C, 4.E)	Implement new publishing tool and ensure it helps drive improved DQ	x	\$100,000	<b>\$175,000</b>
					Build DQI on unified platform	x	\$0	
					Progress d-portal UX design project and budget for improvements/refactoring. Application of learning on data use needs (3B and SDL inputs) to inform development of tools and guidance (eg d-portal 2).	x	\$75,000	
					Move towards a more unified user experience across IATI tools, ensuring tools are aligned and accessible via the IATI website. (Links with Comms Website project)	x	\$0	
				Outsourced developer capacity as needed (4.A.6)	Add any indicative requirements here if known.		\$0	
				Management of the IATI Standard, in line with RF output 'standardised standard developed, agreed and implemented' and 5 year plan	Consider / gather publisher and user needs for driving Standard improvements	x	\$0	
<b>Strategic Plan Objective 3: Strengthen the IATI Standard by reinvigorating its community of publishers and members</b> <i>(2021 Workstream 5 Community)</i>						<b>\$202,500</b>		
		Strengthen and grow the IATI community, including increasing diversity of stakeholders (includes Community events both virtual and hybrid (5C1, 5C2, 5D)(7A, 7C, 7E)	Includes community manager and engagement strategy / calendar		\$95,000			

Results Framework Outcome	Results Framework Outputs	Activity Areas	Activities	Staff time	Budget per activity (number only)	Budget for activity area (excluding personnel)
RF Outcome 3: The IATI Community of members, data users and publishers are increasingly engaged to maximise impact	Output 3.b Expanded awareness of IATI and its data		Expand and strengthen all communities through increased Secretariat engagement/leadership and better content and incentives for engagement.			\$95,000
			Bring community together via in-person and online community events			
			Encourage wider diversity of voices in the community, through analysing current practice and targeting engagement			
		Build IATI Connect digital platform as a key community resource (5B)	Implement IATI connect Roadmap that improves platform's usability and visibility across IATI digital infrastructure and throughout user journey, as well as concrete outreach / marketing activities to help engage underrepresented groups; Hosting, maintenance and development of IATI Connect for eg consultations and events (5E)		\$42,500	\$42,500
		Establish an e-Learning Strategy and launch / IATI Academy module within IATI Connect	Include Phase 2 (implementation) CSO training course to increase data use and data literacy		\$65,000	\$65,000
<b>Strategic Plan Cross-cutting Areas: Communications and user experience; Outreach and engagement; Institutional arrangements; Administration and enabling actions</b>						<b>\$837,500</b>
		<b>Communications and user experience</b> (2021 Workstream 6 (Communications and user experience))				<b>\$125,000</b>
		Business as usual communications e.g. newsletters, website, etc. (6A1, 6A2, 6A3, 6A4, 6C3)	Tailored comms, community and engagement plans for Data Use, Data Quality and Tech. They will outline what we expect from each target audience throughout the year and how we want them to interact with the initiative (e.g. through Connect, through webinars, etc).		\$15,000	\$15,000
		Annual report 2021 (6B)			\$15,000	\$15,000
		IATI Website User Experience review (Q4 2021). (6C4, 6C5)	Test and implement proposed website changes (as identified in Q4 2021). Document step-by-step user journeys of publishers and users, to inform new upgrade of website.		\$60,000	\$60,000
		New communications activities for 2022	Comms plan for possible Standard upgrade;	Staff only		\$20,000
			Develop support package for new publishers (links with DQ engagement activity)		\$15,000	
			User-centred and simplified communication;		\$5,000	
		Data Use Casestudies	Create up to 10 data use casestudy (factsheets/videos) - using examples presented over the last 2 years (e.g. from the VCEs)	Staff only	\$15,000	\$15,000
		<b>Outreach and engagement</b> (2021 Workstream 7 (Outreach and engagement))				<b>\$231,000</b>
	Output 1.a Current and new publishers meet the highest standards of data quality through improved tools and	Increased engagement with existing members (includes Community events both virtual and hybrid (5C1, 5C2, 5D)(7A, 7C, 7E), international fora and relevant networks	Prioritise key stakeholder groups to engage (considering humanitarian, private sector, SSC, other);	x		\$10,000
			Ensure there is an IATI representative in attendance at all major effectiveness, transparency, and open data events and encourage participation / speaking roles by Governing Board members or other IATI representatives.			
			Trial quarterly thematic round tables ("IATI Talks") to demonstrate data use cases and increase overall awareness of IATI in the international community (note: links with the Community portfolio).		\$8,000	

Results Framework Outcome	Results Framework Outputs	Activity Areas	Activities	Staff time	Budget per activity (number only)	Budget for activity area (excluding personnel)	
Cross-cutting	through improved tools and guidance.		<i>Increase engagement and awareness-building with the humanitarian community. Work with Secretariat to better define value proposition for humanitarian stakeholders and better understand barriers for humanitarian community; Refine external messaging and develop new outreach materials. Increase engagement with humanitarian networks for better "bang for our buck" (e.g. Grand Bargain 2, Humanitarian AI, Humanitarian Network and Partnerships Week, etc.).</i>		\$3,000		
	Output 1.b IATI Standard strengthened to improve data quality						
	Output 2.a IATI data is regularly accessed.						
	Output 2.b Data literacy and capacity for data use of partner countries, publishers and CSOs is strengthened	Focus strategic outreach and engagement to enable improvements to data coverage; Advocacy for attracting new members / publishers (7.H, 7G)	<i>International conferences Target engagement to potential new publishers with greatest possible impact. Develop methodology (in consultation with Secretariat) for determining priority new publishers (e.g. DFIs, philanthropy, private sector, missing bilaterals / multilaterals with added value, etc.). Undertake an analysis of private sector publishing and based on the outcome, develop and implement targeted outreach strategy for new publishers to increase coverage. Regional thematic meetings Asia, Africa, Latin America (links with Data Use workstream)</i>	x	\$210,000	\$210,000	
	Output 3.a A larger, more diverse IATI membership is created						
	Output 3.b Expanded awareness of IATI and its data						
		Use the Data Quality Index as a tool to incentivize data quality from political levels.	<i>High-level launch event . Embed messaging on DQI into relevant international fora / events (e.g. OECD-DAC, UNTTF, Bern Network). Highlight "publisher improvement journeys" (working with the Comms workstream). High-level outreach to key publishers with targeted asks (based on substantive DQ work and agreement on priority publishers).</i>				
		Promote interoperability through joint discussions with other data standards and initiatives (2H, 7F)	<i>Shifted from DQ as ongoing engagement activity</i>	x			
	<b>Institutional arrangements (2021 Workstream 8 (Institutional arrangements))</b>						<b>\$292,511</b>
		Support to MA and Board		<i>Elections, meetings, logistics and travel for meetings, agendas, financial updates, position papers, minutes, presentations, SOP review and update; (7I speaking and engagement training); staff plus consultancy</i>		\$7,000	\$236,711
		Working Groups management and administration		<i>TORs, Expressions of interest and evaluation of submissions, secretariat support Includes support to DUWG (NB not DUF which remains with data use); Staff plus consultancy</i>		\$55,800	\$55,800
				<i>Implement necessary changes to WGs based on 2021 Board review of existing WG structure</i>	x		
<b>Administration and enabling actions (New workstream)</b>						<b>\$188,989</b>	
	8D travel, 8G Training, 8H,I,F Financial management, 8J Operational & logistic support, 8K Subscriptions, 8L Workshop facilitation, 8B Monitoring RF, translations, interpretation;		<i>Subscriptions (project management and comms)</i>		\$3,750		
	6.C.1: Website: Ongoing translation of website into French		<i>Translations (documents, tools, interfaces, guidance, etc), Stimulations interpretation, Design</i>		\$100,000		
			<i>Negotiation of membership contribution agreements; receipt and management of contributions, and record-keeping.</i>		\$10,239	\$188,989	

Results Framework Outcome	Results Framework Outputs	Activity Areas	Activities	Staff time	Budget per activity (number only)	Budget for activity area (excluding personnel)	
		6.C.6: Translation of documents (includes Members' Update, Members Assembly meeting documents, updated SOP translation) into French and Spanish	Secretariat travel		\$65,000		
			Secretariat Senior Advisor P/T consultancy		\$10,000		
					<b>Activity total</b>	<b>\$1,688,200</b>	
		<b>Total Secretariat personnel</b>					<b>\$2,458,921</b>
		<b>Management fees</b>					<b>\$263,793</b>
		UNDP 8%			\$156,050	<b>\$263,793</b>	
		UNOPS 8%			\$73,956		
		UNOPS 1%			\$33,787		
		<b>Total personnel in kind contribution</b>					<b>\$324,412</b>
		TOTAL with in-kind contribution					<b>\$4,735,326</b>
		<b>GRAND TOTAL (net budget)</b>					<b>\$4,410,914</b>
		Reserve (build contingency reserve from \$631,249 to \$1,000,000)		One time increase of contingency reserve to \$1m		<b>\$1,000,000</b>	
		<b>TOTAL annual budget with contingency reserve</b>					<b>\$5,410,914</b>

Breakdown of Personnel Cost (IATI Secretariat, DI, UNDP and UNOPS)													
DI breakdown													
Organisation	Cost	2021	Role	FTE	2. Quality	3 Data Use and 1 PC Support	4. Technical core	5. Community	6. Communicatic	7. Outreach	8. Institutional	9.Admin and learning NEW	Total
		On-Board / new											
DI Secretariat	\$36,201	On-Board	Director of Strategic Partnerships	0.2	13	13	13	13	13	13	13	13	100
DI Secretariat	\$20,402	On-Board	Project Manager	0.2	12	12	12	12	12	12	12	12	100
DI Secretariat	\$160,238	On-Board	Technical Lead	0.8	5	5	60	-	5	-	5	20	100
DI Secretariat	\$56,826	On-Board	Product delivery manager	0.5	-	-	95	-	5	-	-	-	100
<b>DI SECRETARIAT</b>	<b>\$273,667</b>			<b>1.7</b>	<b>30</b>	<b>30</b>	<b>180</b>	<b>25</b>	<b>35</b>	<b>25</b>	<b>30</b>	<b>45</b>	<b>400</b>
DI Technical Team	\$159,158	On-Board	Software and Systems Architect	1	-	-	85	-	-	-	-	-	15
DI Technical Team	\$84,939	On-Board	Developer	1	-	-	85	-	-	-	-	-	15
DI Technical Team	\$113,785	On-Board	Developer	0.5	-	-	75	-	10	-	-	-	15
DI Technical Team	\$0	New	Developer (re-recruiting)	1									0
DI Technical Team	\$70,540	On-Board	Business and Data Analyst	0.9	35	20	25	5	-	-	-	-	15
DI Technical Team	\$73,022	On-Board	Business and Data Analyst	1	45	10	25	5	-	-	-	-	15
DI Technical Team	\$73,022	On-Board	Business and Data Analyst	1	45	10	25	5	-	-	-	-	15
DI Technical Team	\$35,000	New	Business and Data Analyst	0.5	45	10	25	5					15
DI Technical Team	\$97,914	On-Board	Senior Business and Data Analyst	1	50	10	15	5	-	-	-	-	20
<b>DI TECHNICAL TEAM</b>	<b>\$707,379</b>			<b>7.9</b>	<b>220</b>	<b>60</b>	<b>360</b>	<b>25</b>	<b>10</b>	<b>0</b>	<b>0</b>	<b>125</b>	<b>800</b>
<b>DI TOTAL</b>	<b>\$981,046</b>			<b>9.6</b>	<b>250</b>	<b>90</b>	<b>540</b>	<b>50</b>	<b>45</b>	<b>25</b>	<b>30</b>	<b>170</b>	<b>1200</b>
IATI Output 0005 Revised Cost													
Organisation	Cost	2021	Role	FTE	2 Quality	3 Data Use and 1 PC Support	4 Technical core	5 Community	6. Communication	7 Outreach	8 Institutional	9. Admin and learning NEW	Calculation
		On-Board / new											
D1 FTA	\$249,924	New	Executive Coordinator	1							80	20	
P3 FTA	\$232,002	On-Board	Outreach, Partnerships, and Engagement Specialist	1	-	-	-	25	-	60	-	-	15
P3 FTA	\$232,002	On-Board	Communications Specialist	1	-	-	-	-	85	-	-	-	15
P3 TA	\$198,392	New	Project Analyst (Partner Country and Data Use)	1	10	60	10	-	-	5	-	-	15
P2 FTA	\$97,051	On-Board	Project Management Analyst	0.5									50
Intern	\$24,000	New	Intern 4 x 6 month	4	-	-	-	50	100	50	-	-	200
<b>UNDP IATI Output</b>	<b>\$1,033,371</b>			<b>6.5</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0</b>
<b>BPPS Output 00093769 F/C 02550</b>													
P4 In-kind	\$257,766	On-Board	Coordinator	1	5	5	5	5	5	5	50	20	100
D1 In-kind	\$66,646	On-Board	Management Oversight	0.2	-	-	-	-	-	-	20	-	20
<b>UNDP In-kind</b>	<b>\$324,412</b>			<b>1.2</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
UNOPS breakdown													
Organisation	Cost	2021	Role	FTE	2. Quality	3 Data Use and 1 PC Support	4. Technical core	5. Community	6. Communicatic	7. Outreach	8. Institutional	9. Admin and learning NEW	Total
		On-Board / new											
UNOPS	\$123,329	On-Board	Logistics, Admin and Financial Specialist	1	5	5	5	10	5	5	40	25	100
UNOPS	\$32,790	On-Board	Communications Manager	0.2	-	15	-	40	20	20	5	-	100
UNOPS	\$46,332	On-Board	Transparency and Communications Analyst	0.5	-	30	-	30	10	10	5	15	100
UNOPS	\$155,993	On-Board	Support Services	1.5	-	10	20	20	10	5	20	15	100
UNOPS	\$86,059	New	Operations Assistant	1		10	-	10	15	15	30	20	100
<b>UNOPS total</b>	<b>\$444,504</b>			<b>4.2</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

Monitoring of the IATI Strategic Plan Results Framework			On track	More attention needed	Off track	N/A	To be calculated	Baseline
Indicator number	Indicator description	Short synopsis of results - 2020	Baseline	2020 Target	2020 Actual	2021 Target	2021 Estimated	2021 Actual
<b>Strategic Plan Objective 1: Significant improvement in the quality of data published to IATI</b>								
Outcome Indicator 1.1	Percentage of publishers whose Data Quality Index score increases above baseline - overall	Will be assessed from 2021 as the Data Quality Index is currently under development.	TBD	-	-	TBD	-	-
Outcome Indicator 1.2	Percentage of publishers whose scores in the current IATI Dashboard increase above baseline, or that maintain a score of 100% once achieved - overall	In 2020, overall results improved, with more than 37% of publishers increasing their scores above baseline or maintaining a score of 100% (compared with a 2020 target of 20%). All publishers improved the timeliness and comprehensiveness of their data, while consistent forward-looking data remains a challenge across different publisher types. Publishers spending between 1 million and 1 billion USD on development cooperation annually made the greatest improvements in the overall quality of their publishing according to IATI Dashboard metrics.	0%	20%	37.10%	36%	19.14%	-
<b>Output 1.a: Current and new publishers meet the highest standards of data quality through improved tools and guidance</b>								
Output Indicator 1.a.i	Percentage of data users satisfied with feedback after alerting publishers (via the Secretariat's Technical Team) to issues with their data	Will be assessed from 2021 as data collection processes needed to be put in place.	TBD	-	-	-	-	-
Output Indicator 1.a.ii	Percentage of known publishing tools integrating the IATI Validator	Will be assessed from 2021 as functionality of the Validator needed to be amended.	TBD	-	-	TBD	-	-
Output Indicator 1.a.iii	Percentage of publishers who reduce their number of validation error types; and percentage of publishers who reduce their number of warning types - overall	Will be assessed from 2021 as the baseline was only set at the end of 2020. At baseline, 35% of publishers had validation errors and 47% had validation warnings. Errors were more common for large publishers, with 94% of publishers with more than \$1 billion in annual spend having errors, compared to only 63% of publishers with less than \$1 million in annual spend having errors.	Validation error (35.4%); Validation warning (47.3%)	2020 results constitute baseline	2020 results constitute baseline	Validation error (48.3%); Validation warning (57.9%)	-	-



Monitoring of the IATI Strategic Plan Results Framework			On track	More attention needed	Off track	N/A	To be calculated	Baseline
Indicator number	Indicator description	Short synopsis of results - 2020	Baseline	2020 Target	2020 Actual	2021 Target	2021 Estimated	2021 Actual
Output Indicator 1.a.iv <i>(methodology update under consideration)</i>	Percentage of users satisfied with IATI technical tools (including IATI Registry, Datastore / Query Builder, Validator, d-Portal or successor tool) - overall	All IATI tools received substantially lower satisfaction ratings in 2020 than the 2019 baseline and none met the targets set. However, these results should be understood relevant to a very small sample size of respondents. Potential changes in methodology	66.00%	70.00%	47.80%	72.00%	-	-
Output Indicator 1.a.v	Percentage of publishers publishing every quarter or more - overall	In 2020, 26.3% of active publishers published at least quarterly, with no change from 2019 results, compared with a 2020 target of 41%. All sizes of publishers published less frequently in 2020.	26.30%	41.00%	26.30%	52.80%	21.48%	-
<b>Output 1.b: IATI Standard strengthened to improve data quality</b>								
Output Indicator 1.b.i	"Standardized" Standard developed, agreed, and implemented	As agreed in the 2020-2025 Strategic Plan, IATI will undertake an exercise to streamline the Standard so that it contains "core" fields which are universally relevant for all data users and publishers. The process of arriving at these changes will be undertaken in close consultation with the IATI membership, publishers, and data users, and is expected to commence in 2022.	TBD	-	-	-	-	-
Output Indicator 1.b.ii	Percentage of publishers publishing data in all mandatory fields - overall	Will be assessed from 2021 as baseline values were only set at the end of 2020. Baseline: 86.7% of publishers were publishing in all mandatory fields at the end of 2020, with publishers over a 1 billion USD annual spend performing the lowest at only 61.1%.	86.70%	-	-	89.30%	-	-
Output Indicator 1.b.iii	Percentage of total annual spend reported to IATI by publishers who sign up to a single set of member-approved IATI Publishing Guidelines that specify how data must and should be reported	This set of publishing guidelines will only be developed after the process of "standardizing" the Standard has been concluded. The guidelines will be developed in close consultation with the IATI community and should be approved by its membership. Progress on this indicator will be assessed from 2023.	TBD	-	-	-	-	-
<b>Strategic Plan Objective 2: Improving Systematic Use of IATI Data</b>								

Monitoring of the IATI Strategic Plan Results Framework			On track	More attention needed	Off track	N/A	To be calculated	Baseline
Indicator number	Indicator description	Short synopsis of results - 2020	Baseline	2020 Target	2020 Actual	2021 Target	2021 Estimated	2021 Actual
Outcome Indicator 2.1	Number of partner country governments referencing IATI data in national development policies and other government documents (cumulative)	In 2020, at least four partner country governments referenced IATI data in national development / development cooperation policies and other government documents, fully meeting the target.	2	4	4	6	-	-
Outcome Indicator 2.2	Number of IATI partner country governments systematically using IATI data for decision-making (cumulative)	In 2020, at least four partner country governments were found to have systematically used IATI data for decision-making, exceeding the target by 100%.	0	2	4	5	-	-
<b>Output 2.a IATI data is regularly accessed</b>								
Output Indicator 2.a.i	Number of unique visits to d-Portal and the Datastore / Query Builder (excluding developers and testers to the extent possible)	Unique visits to d-Portal has almost doubled from nearly 28,000 visitors in 2019 to over 43,000 thousand in 2020, significantly surpassing the 2020 goal of 30,000 unique visitors. Number of unique visits to the Datastore / Query Builder will be assessed from 2021.	Datastore TBD d-portal: 25,072	- 27,500	- 43,419	- 30,000	-	-
Output Indicator 2.a.ii	Number of active tools that access IATI data via the Datastore	The number of active tools that access IATI data via the Datastore reached five, easily exceeding the initial target of one tool in 2020. These tools include USAID Explorer, IATI Trace, Minbuza COVID-19 Dashboard, DRC Aid Management Platform, and AIDA.	0	1	5	7	-	-
Output Indicator 2.a.iii	Number of IATI partner country members whose national aid information management systems include IATI data	The number of IATI partner country members whose national aid information management systems include IATI data has increased to three in 2020 (Liberia, Somalia, Myanmar), surpassing the 2020 target of two countries.	0	2	3	5	-	-
<b>Output 2.b: Data literacy and capacity for data use of partner countries, publishers, and CSOs is strengthened</b>								

Monitoring of the IATI Strategic Plan Results Framework			On track	More attention needed	Off track	N/A	To be calculated	Baseline
Indicator number	Indicator description	Short synopsis of results - 2020	Baseline	2020 Target	2020 Actual	2021 Target	2021 Estimated	2021 Actual
Output Indicator 2.b.i	Number of publishers directly supported on how to use IATI data	For the purpose of this indicator, training provided to unique publishers (i.e. organizations), rather than individuals, has been assessed. 16 publisher organizations either self-reported or were reported by the Secretariat to have received direct support on how to use IATI data, surpassing the target of 15 for 2020.	10	15	16	18	-	-
Output Indicator 2.b.ii	Number of partner country governments directly supported by the Secretariat on how to use IATI data	For the purpose of this indicator, training provided to country governments, rather than individuals, has been assessed; (e.g. if training is provided to two different ministries within the government of a single partner country, this is assessed as provision of support to one country. Overall, in 2020 the Secretariat directly supported 15 partner country governments on how to use IATI data, which constitutes the baseline for this indicator.	15	Baseline	15	20	-	-
Output Indicator 2.b.iii	Number of CSOs directly supported on how to use IATI data	Will be assessed from 2021 as data collection processes needed to be put in place.	TBD in 2021	-	-	-	-	-
<b>Strategic Plan Objective 3: Reinvigorated community of IATI publishers and members</b>								
Outcome Indicator 3.1	Number of Community of Practice members who logged in to the platform; and who engaged as "contributing users" – annual	IATI Connect, which was only launched in November 2020, demonstrated good initial progress in the short period assessed, with the number of people who created accounts close to double the target set for 2020 target, and the number of contributing users (i.e. people who engaged with Connect content) more than doubling the target set.	Contributing users: 0	10	23	50	50	-
			Number of people logged in: 0	50	89	150	150	-

Monitoring of the IATI Strategic Plan Results Framework			On track	More attention needed	Off track	N/A	To be calculated	Baseline
Indicator number	Indicator description	Short synopsis of results - 2020	Baseline	2020 Target	2020 Actual	2021 Target	2021 Estimated	2021 Actual
Outcome Indicator 3.2	Percentage of members attending the annual Members' Assembly (in-person or virtually) - overall	<p>Progress on this indicator fell short of expected targets. In 2020, 55 member organizations (of a total of 96 members) or 59% of the membership, attended the first virtual Members Assembly, dropping from 67% of the membership in 2019. Interestingly, the meeting was also the best attended Members' Assembly to date, with 155 attendees, which represents a 39% increase in individuals' attendance from 2019 (i.e. multiple people were attending from one organization, most likely due to the virtual format).</p> <p>While the Partner Country Caucus (pre-meeting) attracted a good level of participation, many partner country colleagues did not take part in the Members' Assembly itself, with only 32% of partner country members present at the meeting. Providers of development cooperation attended in higher numbers than 2019, with nearly 85% of provider members represented, and CSO participation remained relatively steady, slightly underperforming the target at 56% of CSO members present.</p>	62.80%	65.00%	58.80%	67.00%	-	-
<b>Output 3.a: A larger, more diverse IATI membership is created</b>								
Output Indicator 3.a.i	Number of IATI members - overall	<p>Four new members joined IATI during the 2020 calendar year (Luxembourg, Switzerland, and civil society organizations Ajah and Solidar Suisse), and IATI fell just one member short of its membership goal in 2020.</p> <p>Providers of development cooperation continue to be the most well-represented constituency in the IATI membership base, meeting the growth target for 2020. Partner country membership growth is relatively stagnant with no growth in 2020. The addition of two CSO members in 2020 meant achievement of the CSO membership target.</p>	94	99	98	103	-	-

Monitoring of the IATI Strategic Plan Results Framework			On track	More attention needed	Off track	N/A	To be calculated	Baseline
Indicator number	Indicator description	Short synopsis of results - 2020	Baseline	2020 Target	2020 Actual	2021 Target	2021 Estimated	2021 Actual
<b>Output 3.b: Expanded awareness of IATI and its data</b>								
Output Indicator 3.b.ii	Number of unique visitors to the IATI website (excluding developers and testers to the extent possible)	In 2020, 57,354 unique visitors navigated the IATI website, which fell short of the 2019 results of nearly 75,000 and the target of 105,000 in 2020.	95,346	105,000	57,354	115,000	61,788	-
Output Indicator 3.b.iii	Number of impressions and mentions of IATI on twitter	Engagement on Twitter fell below expectations (only about half of the targeted number of impressions were achieved in 2020: 294,400 versus the target of 458,590) and only about half of the targeted number of mentions (372 versus the goal of 738).	Mentions: 671	738	372	812	344	-
			Impressions: 379,000	416,900	294,400	458,590	324.3	-