iati
International Aid Transparency Initiative

Members' Assembly 2021

DAY 1 Session 1: Opening

Theo van de Sande
IATI Governing Board Chair

Annelise Parr, Secretariat Coordinator

8 December 2021

Annual Members' Assembly 2021

Housekeeping / Rules of engagement
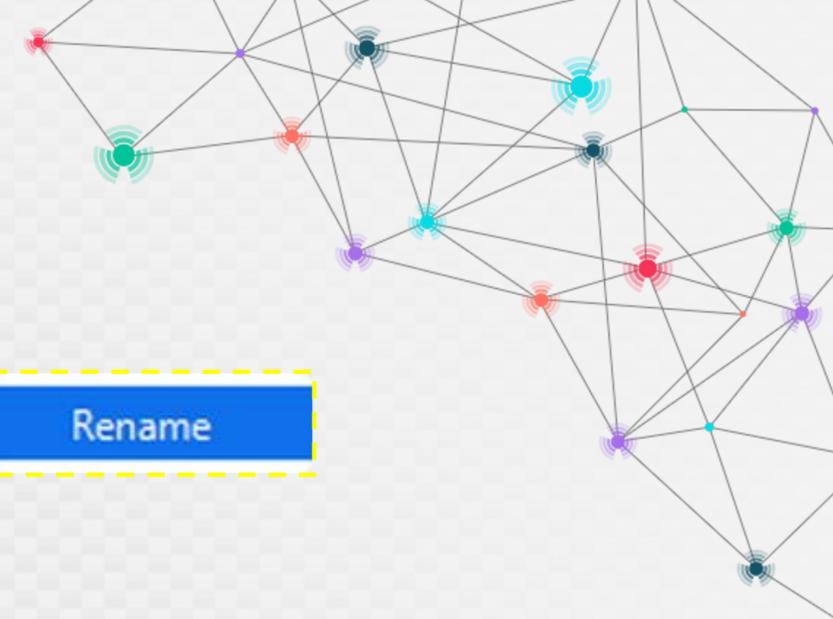
Rename yourself and include your Name / Organization / Status (observer or member)
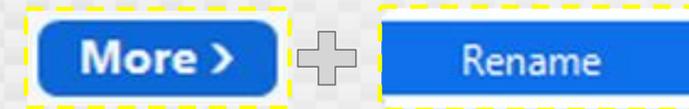
If you want to speak, please raise your virtual hand (we will unmute you). Do speak slowly, so interpreters can keep up.

Click **'interpretation'** for language choices: **French** ⇔ English, **Spanish** ⇔ English
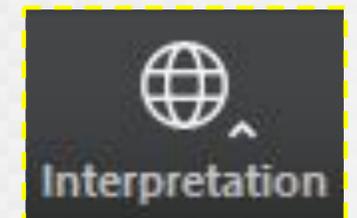
Feel free to **comment in the chat box** to participate

Access the MA documents via
https://iatistandard.org/en/events/iati-members-assembly-2021/

Annual
Members'
Assembly
2021

Six new IATI members in 2021 (total membership reaches 102)

AfroLeadership
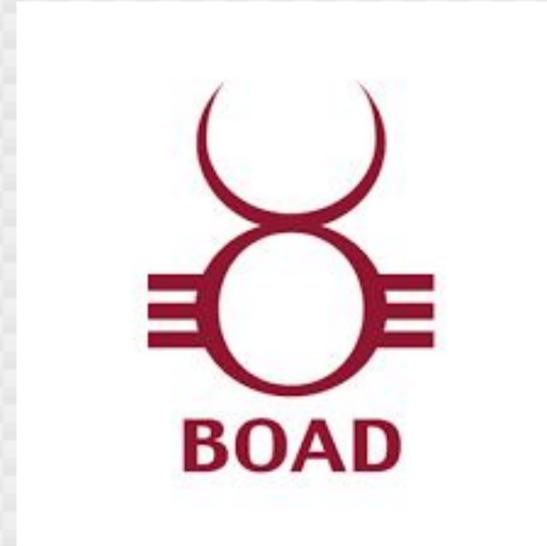
BOAD (BANQUE OUEST AFRICAINE DE DÉVELOPPEMENT)

Chad

International Labour Organization

MSF Southern Africa

WEglobal

Agenda overview

Day 1

Session 2: Institutional Working Group (IWG) outcomes and direction (Small group sessions)

Session 2: (IWG outcomes) continues with plenary feedback from small groups

Session 3: Closing and wrap-up of Day 1

Day 2

Session 4: Welcome back

Session 5: Towards the mid-term review of the Strategic Plan

Session 6: Presentation of work plan and budget for 2022

Session 7: Closing of 2021 Members' Assembly
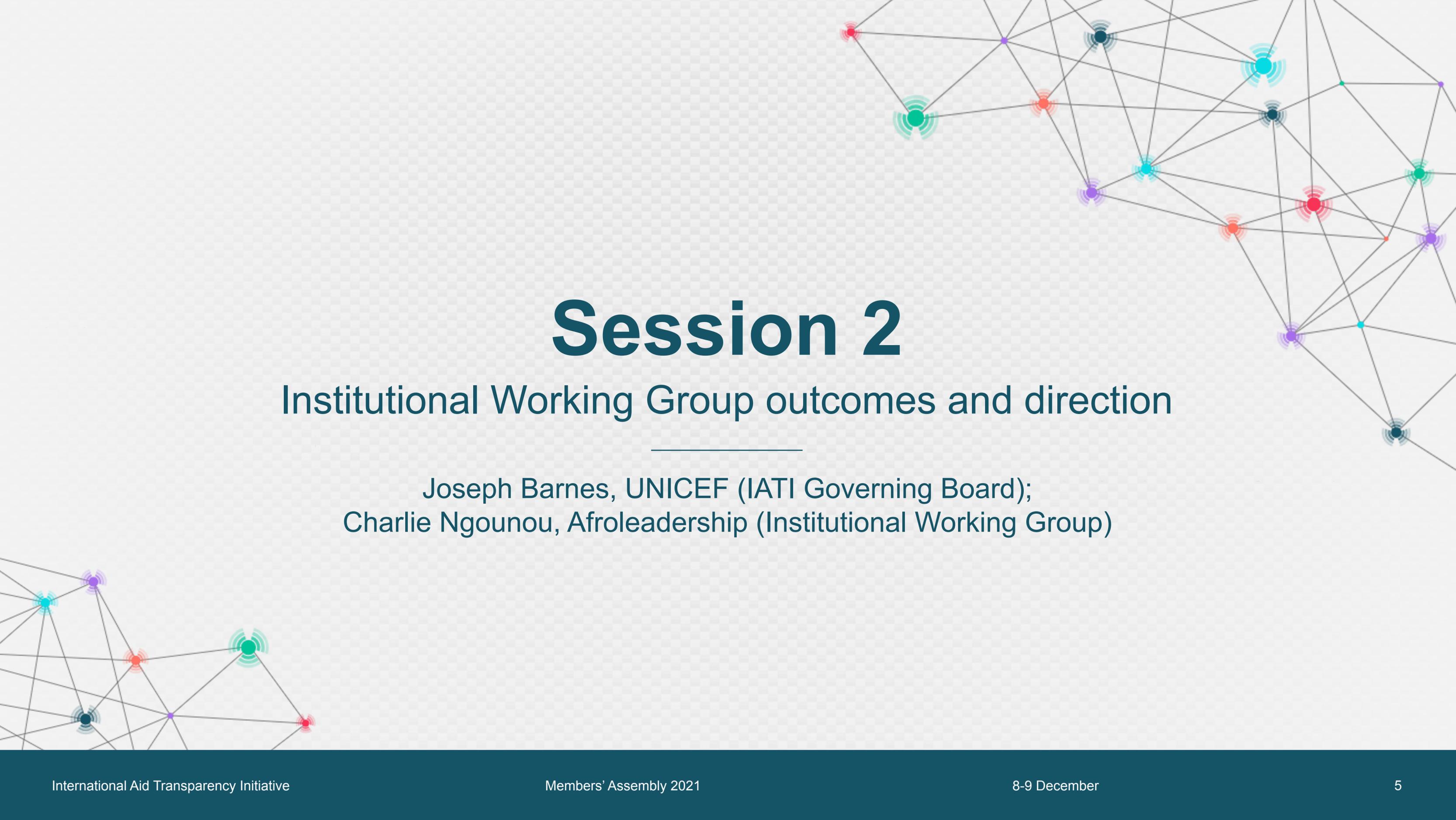
Session 2
Institutional Working Group outcomes and direction

Joseph Barnes, UNICEF (IATI Governing Board);
Charlie Ngounou, Afroleadership (Institutional Working Group)
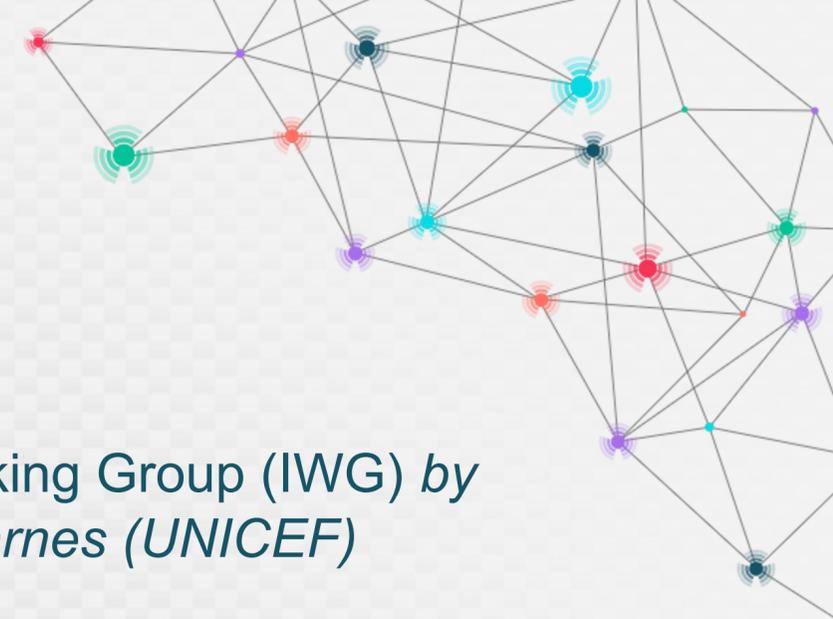
Session 2 - Introduction

Part 1 - presentation on work of Institutional Working Group (IWG) *by Charlie Ngounou (Afroleadership) and Joseph Barnes (UNICEF)*
- Questions for clarification;
- **Decision 1** - IATI hosting arrangement (plenary)

Part 2 - **Decision 2 -** updating the Terms of Reference
- Plenary poll (non-binding);
- Break-out rooms (explained later) - additional elements in ToR;

BREAK

- Plenary wrap-up **part 2**

Part 3 - plenary discussion
- **Decisions 3 & 4** - next steps and actions;

Important logistical note
★ If you have any **comments or questions** - please share these in the moderated chat box, or raise your virtual hand to speak;

Institutional Working Group (IWG) outcomes and direction

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IWG Background

November 2020:

IATI Governing Board (GB) put forward a proposal for a working group to examine a number of questions relevant to the growth and development of IATI

March 2021:
Detailed Terms of Reference agreed upon by Board, along with call for volunteers

August 2021:
IWG conducts survey of IATI stakeholders

November 2021:
IWG produces recommendations for IATI Board

December 2020:
Proposal discussed and agreed upon by IATI Members at the Members' Assembly

May 2021:
IWG Meets for the first time. Planning and analysis begins

October 2021:
IWG conducts IATI stakeholder and Secretariat consultations

Methodology

Options

IATI is supported with/by a **hosting arrangement**, learning from the past in defining strengthened terms of reference and potentially providing for an open bid of proposals.

To develop IATI as an **independent (non-governmental) organization** with fiduciary and legal responsibilities.

Analysis Framework

The IWG reviewed 12 domains that would likely be affected by IATI's future institutional arrangement to determine the likely risks and benefits to each domain for each option.

Each of these domains consists of one or more criteria taken into consideration during analysis.

Both domains and their underlying criteria were weighted according to their level of importance. Weights were determined with input from the IWG members and a members' survey.

Member Input

IATI Stakeholder survey sent to all IATI publishers and was posted on IATI Connect.

37 responses received

Virtual consultation invitations were sent to publishers and posted on IATI Connect.

Approximately 20 stakeholders participated across three sessions.

Separate Secretariat and Consortium principals consultations completed

Findings

Based on the results of the analysis, the IWG concluded that the hosted option was likely to have more benefits and fewer risks than the option of independence.

A hosting arrangement could in practice be of three kinds:

Continued hosting by the present Consortium, **subject to negotiating a new MOU** with new TOR including specified improvements satisfactory to IATI;

A **modified search and selection process** among potential hosting entities which were seen as acceptable to IATI, with a view to selecting and negotiating with a preferred host;

A **tendering process**, probably among a short list of such entities

The concerns raised by Members during the consultations and surveys would need to be squarely addressed within any such option. As such, any hosting arrangement, on whatever basis, should be based on the following key elements:

1. A **new Memorandum of Understanding**, to set out the main features of the new hosting arrangement and terms of reference

2. A **medium-term agreement** (no less than 5 years, but with an appropriate review points), to assist with staff retention and continuity

3. A clear **line of internal responsibility** to a single senior person, on whose appointment the Governing Board would be consulted

4. A clear **line of external responsibility** whereby the senior person would be accountable to IATI Members through the Governing Board

5. A **performance management system** with metrics that could be periodically assessed by the Governing Board

Board Recommendations
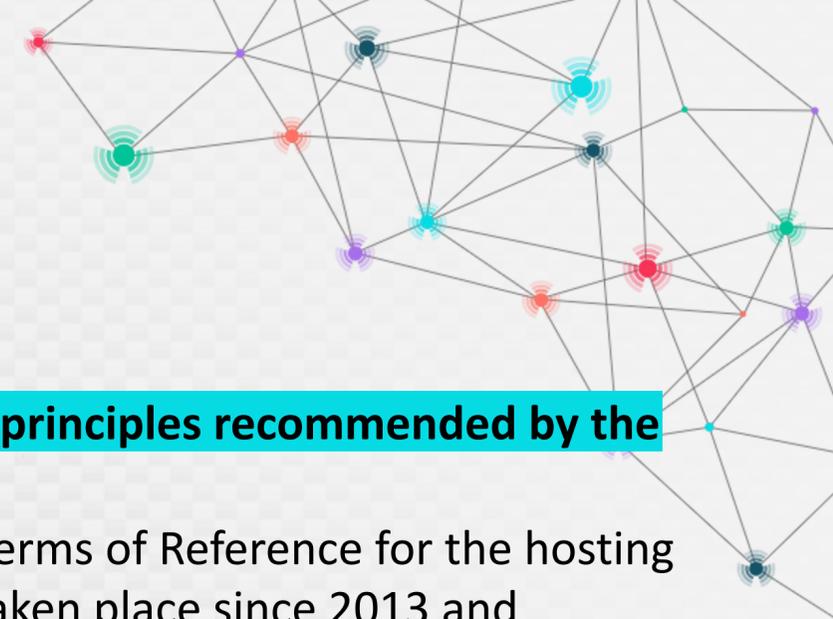
IATI remains a hosted initiative for at least 5 years from the end of the current hosting arrangement

The Governing Board agrees to the risk/benefit analysis underlying this recommendation from the IWG.

The Terms of Reference for the hosting arrangement should be updated and strengthened, to address the key principles recommended by the IWG, and other principles put forward by the GB and members

The Governing Board agrees with the recommendation of the IWG to update and strengthen the 2013 Terms of Reference for the hosting arrangement and agrees that the TOR should be updated to reflect the institutional changes that have taken place since 2013 and strengthened based on the experience in working with the current hosting arrangement over the last 8 years.

There is a sequential approach to (1) negotiations with the current hosting consortium with an updated TOR (2) If these negotiations do not reach a satisfactory conclusion in the next 3 months, then a search for a hosting arrangement

On the basis of the updated TOR, negotiations will start with the present Consortium with the intention to continue with the current, though adjusted arrangement.

If these negotiations fail to come to a satisfactory conclusion in the coming 3 months, there will be a modified search and selection process among a limited number of potential hosting entities

Given the assessment by the IWG that the number of potential hosting entities is limited, the Governing Board considered the third option as neither feasible nor desirable

The Governing Board, with the support of the IWG, will initiate a scoping study with the aim to develop a TOR on the way forward in acquiring a legal personality for IATI

IATI doesn't have its own legal personality preventing IATI from entering into a (legally binding) agreement with any hosting arrangement and might negatively affect the negotiation power

Currently it is only possible to establish hosting arrangements on the basis of memoranda of understanding, signed by the chair of the GB on behalf of IATI.

Members should form an opinion on whether or not to acquire a legal personality at this time and, if yes, where to register and in what form.

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Any questions

Decision 1:

IATI remains a hosted initiative for at least 5 years from the end of the current hosting arrangement (i.e. to December 31, 2027)
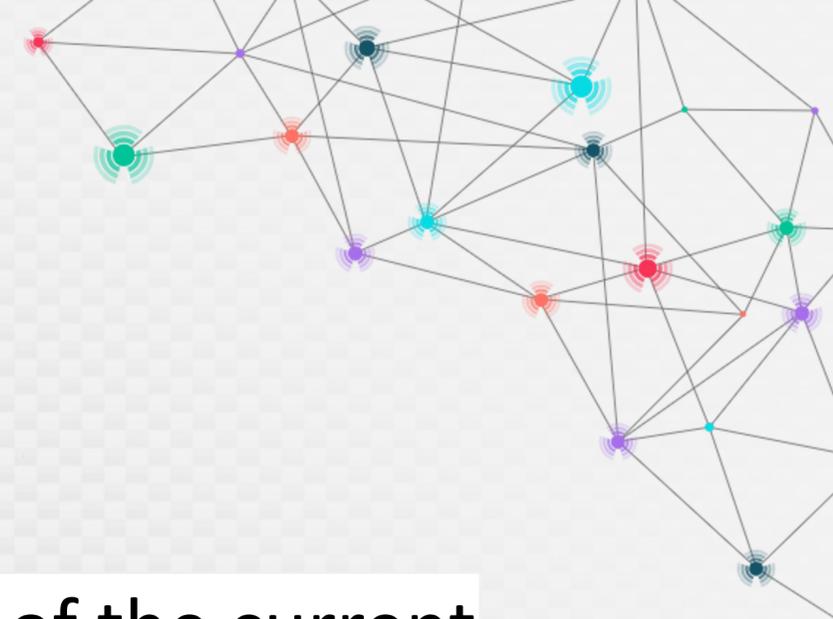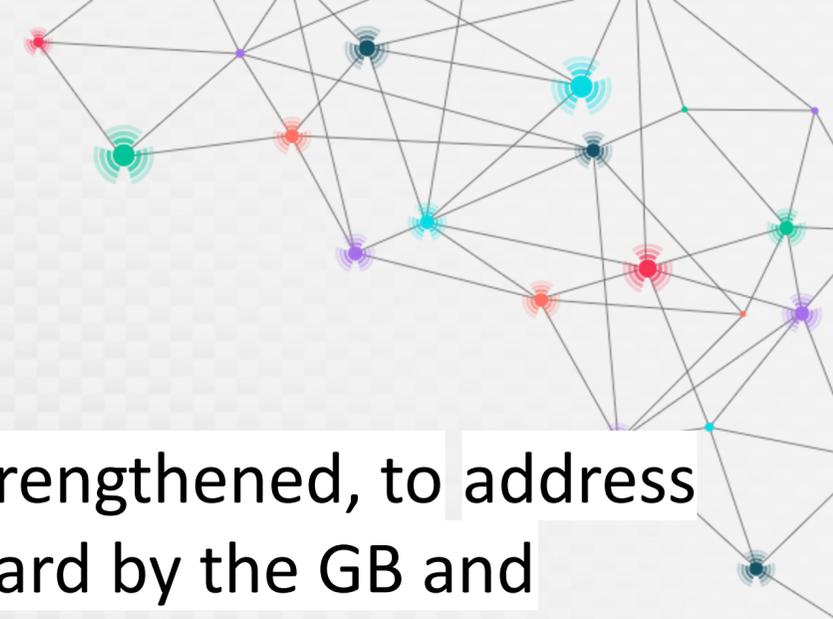
Decision 2:

The Terms of Reference for the hosting arrangement should be updated and strengthened, to address the five key elements recommended by the IWG, and other elements put forward by the GB and members.

New MoU, maximum duration of 10 years, setting out hosting arrangement and ToR

Medium term agreement, no less than 5 years but with appropriate review point

Clear line of internal responsibility

Clear line of external responsibility

Performance management system assessed by GB

# Part 2 - IWG Break-Out Rooms: Logistics and Content

Logistics

★ **6 pre-assigned rooms** - you don't have to do anything;

★ Each room consists of **one moderator** (Board-member), one **Secretariat-support** and at least one IWG-member;

★ **Need French/Spanish interpretation?** Make sure to join the break-out in this main Zoom-room!

★ **Timing**: 30 minutes, before a short break, you will be launched back to plenary;

★ **Plenary wrap-up** by appointed volunteer - top one additional element that should be included in the updated TORs.

★ All break out rooms will be recorded;

Content *(will be displayed in the rooms)*

Guiding question: which additional elements should be included in the updated TORs?

Process: capture all elements, then decide as a group on top one (or two); wrap-up by volunteer in plenary after break;

30 min break
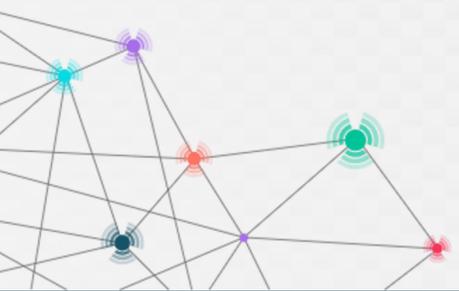
Part 2 - IWG Break-Out Rooms: Plenary Wrap-Up

Guiding question in break-outs:

Which additional elements should be included in the updated TORs?

- Wrap-up by break-out volunteers: top one (or two) elements

- Check notes here (see chatbox);
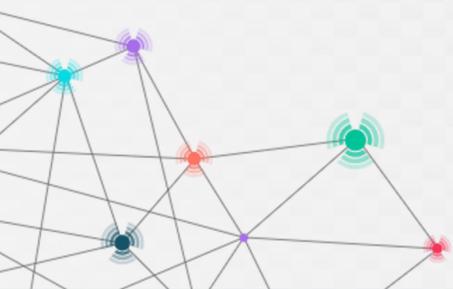
Decision 3:

Members agree to a sequential approach in which the GB first enters into negotiations with the current hosting consortium on the basis of the adjusted TOR as proposed by the IWG in option 3.a. If these negotiations do not reach a satisfactory conclusion in the next 3 months, the GB, with the involvement of the IWG and members, will initiate the search for a hosting arrangement as indicated in option 3.b. of the IWG.
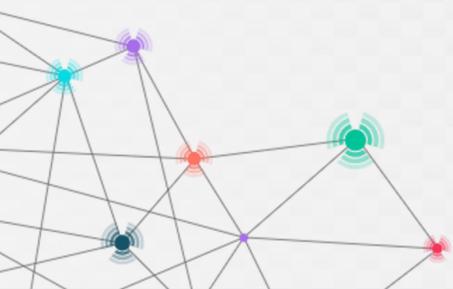
Decision 4:

Members agree to task the GB, with the support of the IWG, to initiate a scoping study with the aim to develop a TOR on the way forward in acquiring a legal personality for IATI.
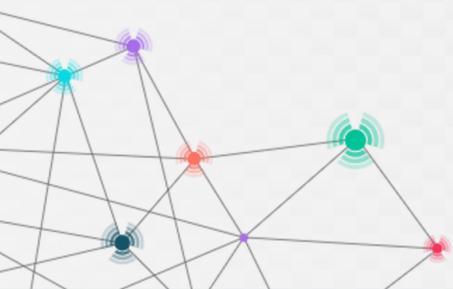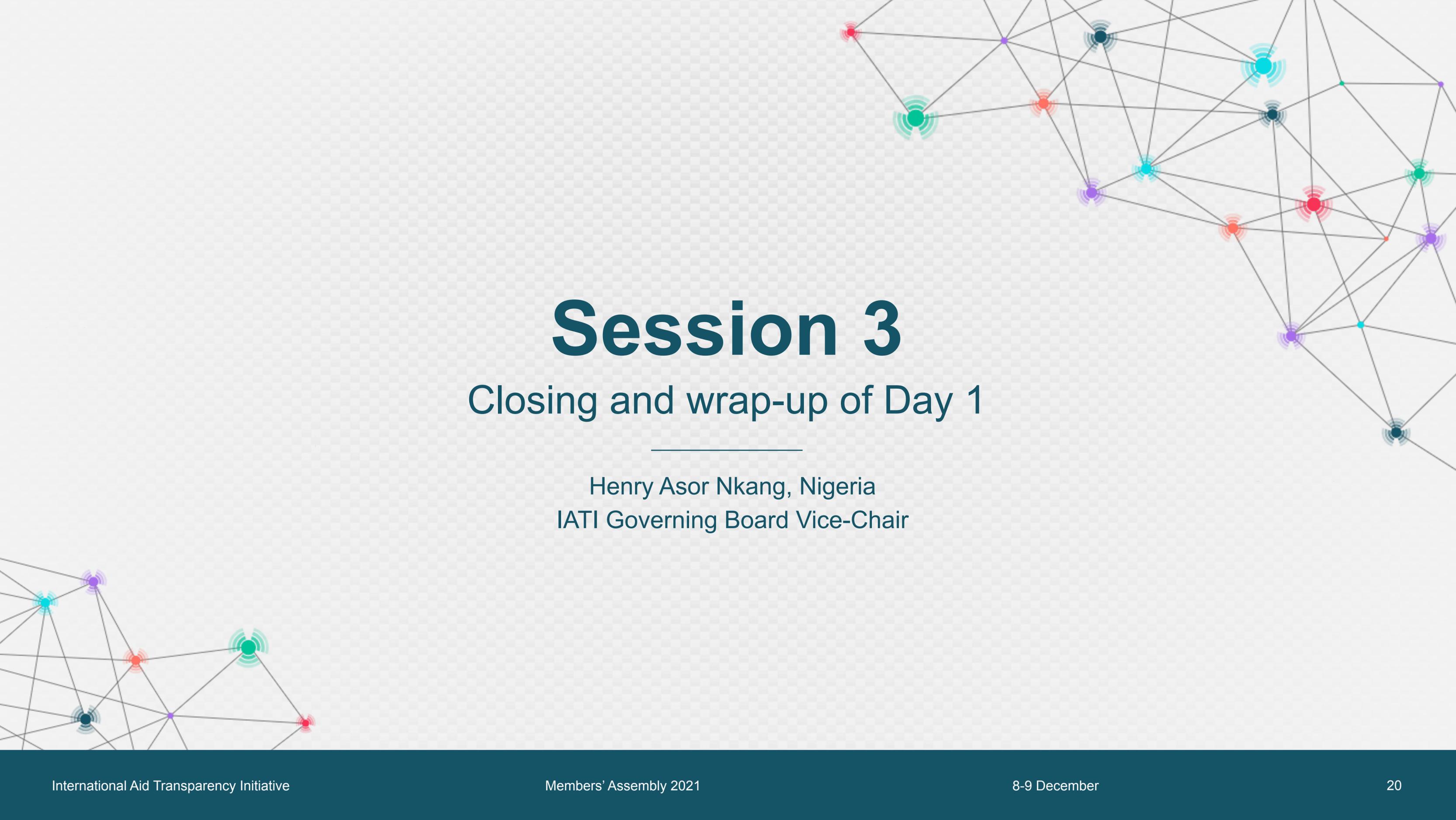
Session 3

Closing and wrap-up of Day 1

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Henry Asor Nkang, Nigeria
IATI Governing Board Vice-Chair